



PUBLIC

To: South Coast British Columbia Transportation Authority Police Service
Designated Policing Unit Board
(Police Board)

From: Chief Officer Suzanne Muir
South Coast British Columbia Transportation Authority Police Service
Designated Policing Unit (Transit Police)

Date: September 16, 2024

Subject: 2024 Q1/Q2 Update on 2022-2026 Strategic Plan Update Report
[Police Board Report No. 2024-44]

Information Report.

PURPOSE

To update the Police Board on the implementation status of the 2022-2026 Transit Police Strategic Plan.

BACKGROUND /DISCUSSION

The Police Board approved the 2022-2026 Transit Police Strategic Plan (“Plan”) in December 2021. To assist the Police Board in its governance and oversight functions during the course of the Plan term, the police service is required to provide semi-annual updates to the Police Board on the Plan implementation.

Please refer to [Appendix “A”](#) for the comprehensive Q1/Q2 2024 report on supporting actions undertaken in January to June 2024 and Key Performance Indicator (“KPI”) results. The report presents the implementation status for the three Pillars, containing 11 Objectives and 19 KPIs. Updates since the 2023 Year-End report are indicated through the use of [blue text](#).

To assist in the organization of each Objective’s implementation, actions are now broken down into three completion stages:

- Completed: Project/initiative has been completed, based on accepted scope of work
- In Progress or Pending: Action is currently underway



- Ongoing: Action is now an ongoing function of Transit Police

The 19 KPIs assist the Police Board in assessing organizational performance against the Pillar results and in delivering on Transit Police's core purpose of a safe environment for all transit users. They have been colour coded for reference:

- **Green** – trending in positive direction / acceptable range
- **Yellow** – requires monitoring
- **Red** – needs action

CONCLUSION

Following receipt of the 2024 Q1/Q2 Strategic Plan Update Report by the Police Board, the report will be posted to the Strategic Plan public webpage and provided to the TransLink Board in the following reporting cycle.

Chief Officer Muir

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Submitting Senior Executive Member: Chief Officer Muir



2022-2026 Strategic Plan Q1-Q2 2024 Update Report



EXECUTIVE SUMMARY

This report details progress made in [Q1-Q2 2024](#) against the 11 Objectives contained in the 2022-2026 Strategic Plan. Updates since the [2023 year-end report](#) are identified by blue text.

Highlights of [Q1/Q2 2024](#) include:

- The second class of CSOs graduated in March 2024 and joined their respective patrol squads. A third class of CSOs were sworn in for April 2024 and were in training over the course of Q2 2024. This third class is scheduled to graduate at the end of September 2024, bringing the total complement of CSOs up to 24 as intended as part of the pilot program. This takes into account that, at the time of this report, there are three CSOs who have now transitioned to be police recruits with Transit Police.
- As an intelligence-led police service, Transit Police frontline resources focused on a number of targeted projects including increased bus lane enforcement (starting with the new R6 route in Delta/Surrey in January, then expanding to other areas where reports indicated safety issues and concerns), working with police, security and transit partners on targeted enforcement/patrols at busy transit hubs in Vancouver, Burnaby, Surrey and Langley, and increased high visibility patrols at Downtown Vancouver stations, including during the Stanley Cup Playoffs. Many of these projects were provincially funded through the Repeat Violent Offender Intervention Initiative – Special Investigation and Targeted Enforcement (“SITE”) program, which provides expanded resources to strengthen targeted police investigations of repeat violent offending cases and enhanced coordination between police agencies.
- In 2024 Q2, there were seven one-day Experiential Indigenous Learning sessions held in partnership with the Kwantlen First Nation. This important and impactful training was taken by a combination of 209 personnel including senior leaders and Police Board members.



KPI stats of note for 2024:

- The volume of reported Crimes against Persons in Q1/Q2 2024 was 722, a 6% reduction compared to Q1/Q2 2023.
- The volume of reported Crimes against Property in Q1/Q2 2024 was 750, a 9% reduction compared to Q1/Q2 2023.
- When the volume of reported crimes is compared to boarded passenger volumes, the rates of Crimes against Persons and Crimes against Property **dropped by 11% and 13% respectively, year-over-year**. The rate of Crimes against Property is the lowest reported since 2012.

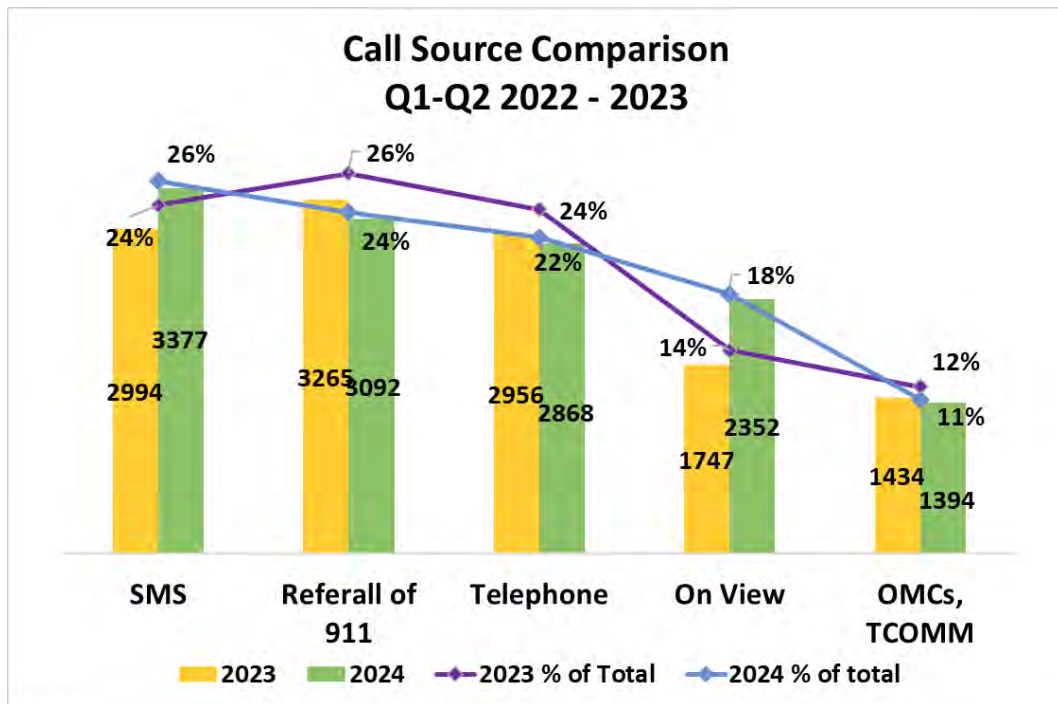


- Perceptions of safety decreased by 1% in 2024. It is unclear why perceptions of safety continue to decrease year-over-year despite the corresponding decrease in crime rates (both against persons and property). Increased high visibility patrols at stations with lower perceptions of safety scores is one mitigating strategy implemented. Further insights can be expected as part of the Transit Police Community Safety Survey, conducted in Q4 2024.
- With the lifting of public health restrictions and a return to large gatherings, the number of community/partner events attended by Transit Police has been on an upward trend between 2021-2023. 2023 was the highest volume of community events ever recorded, at 814, double the annual totals pre-pandemic as an emphasis was placed on re-establishing and creating new community connections. These events provide important opportunities for Transit Police representatives to distribute safety on transit education to the public and support the ‘See Something, Say Something’ safety campaign to transit riders. In 2024, current totals are trending similar to 2022 but below 2023, with 260 events attended during Q1/Q2 2024 (a 32% reduction from Q1/Q2 2023). This is mostly



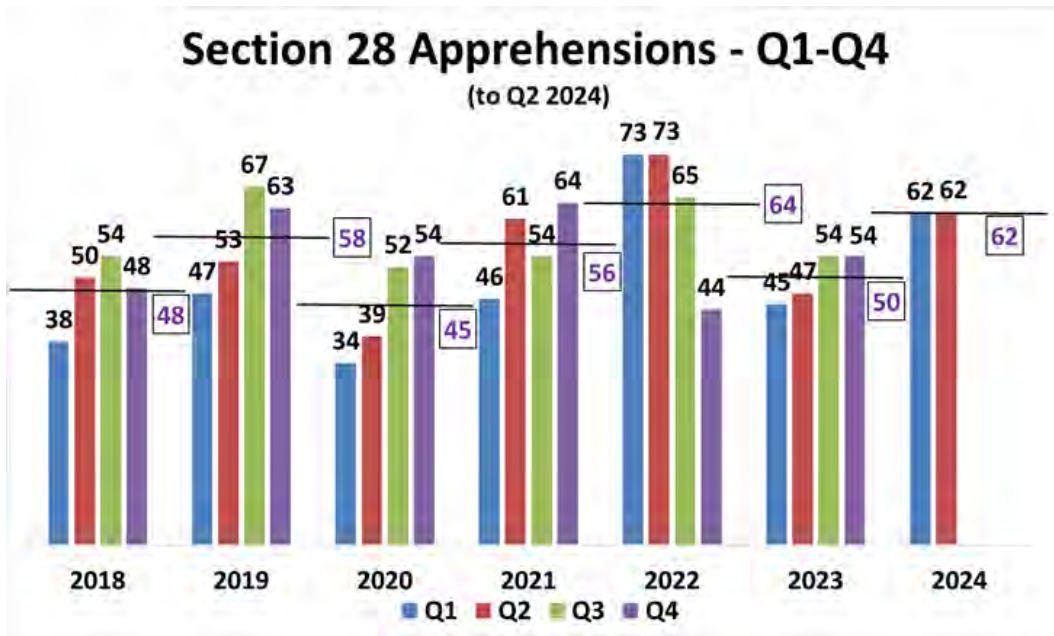
due to a prioritization of events/activities by the Neighbourhood Police Officers to focus on where attendance has been shown to reach high volumes or target audiences/demographics, and a focus on frontline patrols with police partners and Transit Security.

- The percentage of calls for service that were generated due to Officers witnessing an incident or being immediately on scene rose from 14% to 18% between Q1/Q2 2023 and Q1/Q2 2024. This can be partly attributed to the work of the Community Safety Officers who are now out on the transit system.
- The number and percentage of calls for service generated from text messages also increased year-over-year (see below).



- The number of Joint Initiatives / Operational Plans with Jurisdictional Police Departments decreased by 6.1%, with 168 events in Q1/Q2 2024 compared to 179 events in Q1/Q2 2023. This includes large events in Vancouver and other municipalities, where Transit Police works alongside our regional policing partners, as well as joint force operations conducted by both Patrol squads and specialty teams.
- The number of Section 28 Mental Health Apprehensions under the *Mental Health Act* increased from 92 events to 124 events, a 35% increase, when comparing Q1/Q2 2023 to Q1/Q2 2024. These individuals were taken to hospital for assessment from medical practitioners, with 82% of apprehensions in Q1/Q2 2024 resulting in the individual being admitted to hospital, a 2% increase in admittance from Q1/Q2 2023.





- For the Q1/Q2 2024 period, a total of 17 individuals/clients received formal referrals by the Transit Police Mental Health Liaison Officer to a partner agency, based on ongoing calls for service and chronic issues related to mental health. This is a moderate increase from the 15 referrals made in Q1/Q2 2023. Transit Police continues to look at ways to expand capacity in this area. Generally, a referral process is comprised of contacting the Jurisdictional Police Department (“JPD”) to determine a client’s status, determining whether the client has an existing mental health team and, if so, when was the last contact. This helps ensure that appropriate support services are being offered by Transit Police to the client and that there is appropriate communication with case workers, mental health workers and social workers to determine how best to support that client moving forward.
- The volume of police files generated from text messages fell moderately, with 1,137 files generated in Q1/Q2 2024 compared to 1,187 in Q1/Q2 2023. Despite the decrease in police files, there was a 13% increase in text messages received, from 2,984 conversations to 3,377 conversations, indicating that many the text reports being received may not always require the attendance of a police officer and are more appropriately referred to TransLink enterprise partners.
- Turnover amongst police officers in the first six months (due to retirements and resignations) was 2.6% lower in 2024 compared to 2023.



Key Performance Indicators

	KPI	Q1/Q2 2024	Q1/Q2 2023	%Change
1	Crimes Against Persons/100,000 Boardings	0.36	0.41	-11%
1b	Crimes Against Persons (Total Number)	722	771	-6%
2	Crimes Against Property/100,000 Boardings	0.38	0.43	-13%
2b	Crimes Against Property (Total Number)	750	820	-9%
3	Joint Initiatives/Ops Plans with Jurisdictional Police	177	179	-1%
4	Files Transferred from Police Partners	363	Not available	N/A – New KPI
5	Percentage of files that are On View	18%	14%	+4% ¹
6	Rate of Crime at Key Transit Hubs	<i>Not yet available.</i>	<i>Not yet available.</i>	N/A - New KPI

¹ When comparing the respective rates (18/14) this is a 29% comparative increase in the percentage of police files that are being generated on view.



	KPI	Q1/Q2 2024	Q1/Q2 2023	%Change
7	Perception of Safety/Security² <i>(combined- average)</i>	72%	73%	-1%
8	Number of Referrals to a Social Services Provider	See mental health referrals.	See mental health referrals.	n/a
9a	Number of Section 28 Apprehensions	124	92	35%
9b	Number of Referrals related to Mental Health	17	15	13%
10	Community/Partners Outreach Events	261	370	-31%
11	Police Files Generated from Text Reports	1137	1187	-4%
12	Employee Reported Levels of Pride	No survey in 2024.	62%	n/a
13	Percentage of Diverse Employees by Rank	No survey in 2024.	37.4% ³	n/a
14	Number of Languages Spoken	28	26	7.7%
15	Employee Reported Levels of Trust in Supervisor	No survey in 2024.	76%	n/a

² Percentage indicates number of surveyed transit users who ranked safety as good to excellent as part of the TransLink Customer Satisfaction survey.

³ 37.4% of all Transit Police personnel who responded to the 2023 Employee Morale Survey identified in at least one of the following categories: Person with a disability, LGBTQ2S+, Indigenous, Gender Diverse Experience, Colour or Racialized. Based on survey results, 59.3% of respondents identified as male, 35.2% identified as female, 2.7% identified as non-binary and 2.7% were not identified. [Available 2024 diversity stats \(as of June 2024\) are 29% of police officers hired are female and 46% represented visible diversity. See page 43 for CSO diversity stats.](#)



	KPI	Q1/Q2 2024	Q1/Q2 2023	%Change
16a	Turnover rate as a percentage of actual strength (Police Officers)	2.6% - 6 months 5.2% - annualized	4.9% - 6 months 9.8% - annualized	-2.3% ⁴
16b	Turnover rate as a percentage of actual strength (CSOs)	3.8% ² - 6 months 7.6% - annualized	n/a	n/a
16c	Turnover rate as a percentage of actual strength (Civilian Professionals)	3.5% - 6 months 7.0% - annualized	3.5% - 6 months 7.0% - annualized	0%
17A	Percentage of Actual Strength to Authorized Strength (Police Officers)	98.5% (includes secondments)	100% (includes secondments)	-1.5%
17B	Percentage of Actual Strength to Authorized Strength (CSOs)	108.33% ⁶	n/a	n/a
17C	Percentage of Actual Strength to Authorized Strength (Civilian Professionals)	90.5%	97.7%	-7.2%
18	Percentage of Employees meeting all required certifications/training	Annual Measure	Annual Measure	n/a
19	Number of Substantiated <i>Police Act</i> "Public Trust" Complaints ⁷	0	0	0%

⁴ When comparing the rate, this is a 47 percent decrease in the turnover rate for sworn officers.

⁵ This takes into account the fact that two CSOs were hired as Transit Police officers in Q2 2024, so the turnover impact translated positively for Transit Police.

⁶ Additional CSOs were recruited for Class Three to cover off the anticipated transition of some CSOs to police officers.

⁷ There may be further changes to the substantiated complaint rate as some 2024/2025 files may remain under investigation or are not yet concluded through the Office of the Police Complaint Commission process.



Strategic Pillar 1.0 – Cross Regional Policing

The transit system’s expansive geography uniquely enables Transit Police to build strong relationships with all cross regional policing partners in Metro Vancouver to improve public safety. To address local, regional and international threats to the transit system, Transit Police will participate in joint-agency policing opportunities and be embedded in planning for transit growth.

DESIRED RESULTS:

- **Prevention:** We develop strategies with our partners that prevent crime
- **Resolution:** We resolve incidents quickly
- **Trust:** Partners trust our specialized expertise in policing on the transit system



Strategic Objective: 1.1 Strengthen our cross-regional policing model to ensure we keep pace with change

- Analysis of crime trends and calls for service will guide our activities.
- We will listen closely to the municipalities served by the transit system to understand their expectations for safety on transit.
- We will work with our cross-regional policing partners, identifying when to take the lead, when to coordinate a joint response and when to support our partners.
- Officers will be properly selected, trained and equipped to deliver on our mandate to ensure safety for all transit users, and for specialized initiatives, including joint agency and secondment opportunities.

Action 1.1.1 - Use both Transit Police and cross regional police information / intelligence to develop and implement targeted initiatives.

Action 1.1.2 - Contribute to and review participation with regional policing/safety committees.



Action 1.1.3 - Ensure that police partners and Transit Police are aware of their respective abilities and specialized expertise, to provide seamless policing through the region.

ACTION 1.1.4: Evaluate and update the Community Policing Model to account for regional growth and demands for policing (example: Community Service Area boundaries).

ACTION ITEM UPDATES

Completed Items

Joint Training Session with JPD and Enterprise Partners (Complete) – In May 2024, a Patrol Sergeant organized and facilitated a two-day joint cross-training session on an active threat and critical incident on a bus. This joint operational training session fostered a strong working relationship between Transit Police, the Vancouver Police Department and Coast Mountain Bus Company. This initiative supports Transit Police’s efforts to remain trained and attune to threats against the transit system.

In Progress Items

Tableau Crime Mapping Tool (In Progress) –

The Risk, Analytics and Emergency Management Section advanced development of the new Tableau crime mapping program that will assist both patrol and specialty units in identifying crime trends and safety issues to address through targeted initiatives. Early exploratory work is underway to determine the viability of providing this data using real-time dashboards that would be accessible to specific teams using the employee intranet site. In Q3/Q4 2023, all the elements of the dashboard were established for demo purposes. Work is underway on streamlining data extraction/transfer, **budget**, licensing and roll out.



Ongoing Items

Patrol Focused Initiatives (Ongoing) – During **Q1/Q2 2024**, Patrol Squads and **Community Safety Officers (“CSOs”)** continued their focus on high visibility patrols in various stations, especially those identified through intelligence as having higher rates of crime/decreased perception of safety. Some highlights include:

- Numerous high visibility patrols were conducted over this reporting period in partnership with Transit Security. Patrol Officers also worked with Station



Attendants as part of an enhanced visibility patrol initiative at two identified stations in Surrey and Vancouver. Additional key locations were Newton Exchange, Scottsdale Exchange, Scott Road Station, King George Station to Surrey Central Station, and buses stopping at Hastings/Commercial, Granville/Georgia and Hastings/Renfrew. Fare enforcement occurred in some of these patrols and Fare Infraction Notices were issued as well.

- Patrol Officers worked in North Vancouver alongside the RCMP as part of a high-visibility joint policing initiative to address criminal activity reported on a bus with connections to Vancouver. This one-week project involved increased patrols to mitigate criminal behaviour. It was successful in reducing reports of criminal activity and providing the commuting public with a sense of safety and security.
- Patrol Officers and CSOs provided high-visibility foot patrols in and around Stadium Station and across the transit system during the Stanley Cup Playoffs games. Officers and CSOs interacted and worked closely with TransLink frontline enterprise staff as well as police partners to ensure a safe transit system for the commuting public.
- Patrol Officers conducted eight days of proactive patrols with Transit Security, Langley Bylaw, and Langley RCMP. The project directly addressed crime and disorder through overt uniformed police presence, the use of provincial violation offense measures, municipal bylaw infraction measures, and *Greater Vancouver Transit Conduct and Safety Regulation* infraction measures. Daily intelligence, situational awareness, and community rapport building became a natural byproduct of the project. Twenty police files were generated, and six Violation Tickets and 27 Fare Infraction Notices were issued.



Crime Suppression Team (Ongoing) – The Crime Suppression Team (“CST”) quickly and effectively responds to incidents in real-time as well as focuses on project-based investigations, most of which are conducted with Jurisdictional Police Department partners when crime trends or hot spots are identified in or near the transit system. An example for the Q1/Q2 2024 period follows:



In April 2024, the Crime Suppression led a three-day project to address crime and safety in and around Metrotown SkyTrain Station. This project included members of Patrol and was in partnership with Metropolis at Metrotown security. Transit Police worked in uniform and plainclothes in the area surrounding Metrotown SkyTrain Station, including the adjacent bus loop, Metropolis at Metrotown shopping centre, and nearby businesses. The project resulted in: 26 arrests (i.e., outstanding warrants, weapons possession, theft, trafficking a controlled substance, and Motor Vehicle Act violations); 23 weapons, 142 grams of fentanyl and six grams of methamphetamine seized; and \$9,506 in stolen merchandise recovered.

This project was made possible through Provincial Special Investigation and Targeted Enforcement (“SITE”) Funding and demonstrates the way in which Transit Police utilizes intelligence reports, crime data and reports from the public in order to work with community partners and strategically focus police resources. By early summer, plans were in place to conduct a similar project at Metrotown in July 2024.

Targeted Mobile Enforcement Team (Ongoing) – The Targeted Mobile Enforcement Team (“TMET”) conducts works in partnership with Jurisdictional Police and public safety agencies to provide strategically focused enforcement on and near the transit system, including enforcement of fares and for dedicated bus lanes. Some examples of this in Q1/Q2 2024 are listed below:

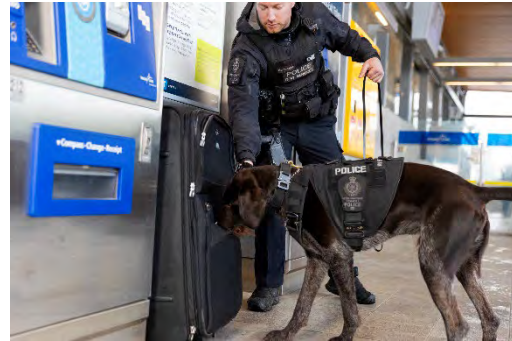
- With the roll out of the new R6 Bus Lane in Surrey, Transit Police had TMET educating drivers and conducting bus lane enforcement of the new bus lane. During the launch week in January 2024, 300 violators were observed and 84 Violation Tickets written. TMET continues to conduct ongoing enforcement in both this and other bus lane corridors.
- In March 2024, TMET took part in ICBC’s distracted driving month awareness campaign. TMET Officers wrote 216 distracted driving violation tickets around a number of major transit hubs throughout Metro Vancouver. The distracted driving enforcement was done in conjunction with Burnaby RCMP, Richmond RCMP, Integrated Road Safety Unit (IRSU) and BC Highway Patrol. A total of \$79,500 in fines were handed out during the campaign.
- In June 2024, in response to complaints received from the bus operators and the public (via social media and Email), TMET launched a project that focused on vehicles that were improperly using bus lanes to bypass traffic congestion. The project ran for four non-consecutive weekdays in Delta, Pitt Meadows, Richmond, Surrey and Vancouver. The project resulted in 334 Violation Tickets



(“VTs”) being issued (268 VTs for bus lane misuse and another 66 VTs for secondary offences such as distracted driving, driving without a license, and speeding).

Explosive Detection Dog Team (Ongoing) –

In 2022, the Explosive Detection Dog Team had two new canine and handler teams certified and receive their badges – Police Services Dogs Harnett and Chopper, bringing the total number of dog teams up to seven.



- In 2022, there were 4,550 explosive detection sweeps conducted and 52 presentations and demos.
- In 2023, there were 5,259 explosive detection sweeps conducted and 70 presentations and demos.
- In Q1/Q2 2024, there were 2,233 explosive detection sweeps conducted and 21 presentations and demos.

Chief’s Presentations to JPD Boards and Municipal Councils (Ongoing) –

Presentations to cross regional Police Boards and City Council’s (for RCMP detachments) provide the opportunity for the Chief Officer to present on Transit Police activities in each municipality, highlight crime trends, and discuss specialty team deployments and plans for future growth around transit hubs. Presentations to date include Burnaby City Council (February 2022), Coquitlam City Council (June 2022), the City of Richmond (March 2023) and the City of Burnaby Public Safety Committee (June 2023).

In Q1 2024, Chief Muir participated in the New Westminister Chamber of Commerce Women in Business Spring Dinner, which allowed for the opportunity to discuss topical issues within the City of New Westminister. Following the Police Board Community Meeting held at Simon Fraser University Surrey in June 2024, work is underway to present to the City of Surrey in the fall 2024. Transit Police has also been invited to participate in the Surrey Board of Trade Women & Youth Safety Roundtable in the fall.

FIFA World Cup 2026 Preparations (Ongoing) – Transit Police is actively engaged with the City of Vancouver, Vancouver Police Department and FIFA planning officials in their preparations for the World Cup in 2026. As one of the North American host



cities, Metro Vancouver can anticipate greater volumes of passengers on the transit system during the tournament period, in particular on game days. Work done in preparation for the 2010 Olympics has proven valuable in preparations, with early scheduling and forecasting now underway in anticipation of extra resources required. Vancouver is the host city but the transit system will be the main mechanism for residents and visitors to go to and from FIFA event locations and Vancouver International Airport.

Global Shield (Ongoing) – Transit Police has joined the Global Shield Network (Vancouver Police and Calgary Police are also members), a law enforcement and intelligence network immersed in public/private sector partnerships designed to prevent crime, terrorism and improve public safety.

Global Shield incorporates a community policing strategy that provides a platform to receive not only the latest terrorism information from around the world, but significant crime alerts and crime trends/security issues that cross-jurisdictional boundaries.

Partners receive access to periodic ‘real time’ alerts/reports and various resources, and access to quarterly meetings designed to discuss intelligence trends and agency best practices. The partnership provides another tool for real time awareness of best practices designed to prevent crime and keep the community safe. The Transit Police Intelligence Officer is the liaison to Global Shield.

In March 2024, TMET worked on a special enforcement project at Surrey Central to deal with modified vehicles, stunt driving and cruising. Over three evenings, TMET wrote a total of 91 violation tickets for a variety of offences, 8 vehicles were written notice and orders for numerous vehicle defects, and 4 impaired drivers were taken off the road on the last evening of the check.

Officer Secondments (Ongoing) – Officers are periodically seconded to regional agencies where there is a nexus to the Transit Police mandate and strategic plan, These provide important opportunities to develop subject matter expertise, expand external contacts and relationship building with cross regional policing partners and benefit crime analysis and intelligence sharing amongst partners.

In January 2022, a new Memorandum of Understanding was signed between Transit Police and RCMP “E” Division for one Transit Police Officer to be seconded to the Lower Mainland District Integrated Homicide Investigation Team (IHIT). In addition to building valuable skills and expertise for the Officer, allowing for knowledge transfer



upon their later return, Transit Police has historically been involved in the multi-agency response to gang-violence in the Lower Mainland.

In 2022, two Inspectors were also brought into Transit Police on secondments, one from the New Westminster Police Department and one from the Vancouver Police Department. The Inspectors brought with them a diverse portfolio of expertise and a combined 53 years of experience in policing that assisted Transit Police in further developing internal capacity in areas of both operations and administrative services.

In 2023, with the introduction of a new Sergeant for Member Support and Wellness, oversight/liaison duties for Transit Police Officers seconded to other agencies was transferred over to this newly created position.

In 2024, one Inspector was seconded over from Vancouver Police and assisted in the implementation of two third-party reviews: one focused on operational and administrative efficiencies and the second focused on a refresh of the Transit Police brand.

Operational Planning and Special Events

(Ongoing) – Considerable work occurred in 2022 to implement the new Operational Planning Sergeant position, with a focus to engage in a variety of joint operations across the Transportation Service Region and to prepare appropriate plans for the significant increase in the public events following the pandemic. This included coordination to



participate in key emergency operations centres and to recuperate, where possible, funds for enhanced Transit Police deployment at such events.

In Q1/Q2 2024, Transit Police updated its policy on hostages/barricaded persons as well as created a new operational protocol on Active Deadly Treats and Mass Casualties. Such policies are aligned with Jurisdictional Police Department protocols in the Transportation Service Region, and assist the organization in readiness for special events and critical incidents.



SECURUS Program (Ongoing) – Through the Criminal Intelligence Unit, Transit Police is now part of SECURUS, a 2008 initiative of RCMP “E” Division Integrated National



Security Enforcement Team (“EINSET”), Vancouver Police Department and the Canadian Security Intelligence Service (“CSIS”) designed to create awareness of terrorism pre-incident activity and encourage the reporting of such incidents to the police of jurisdiction and ultimately EINSET. SECURUS (“safety” in Latin) was modeled after “Project GRIFFIN”/United Kingdom and “Project

NEXUS”/New York (initiated after 9/11). SECURUS is an opportunity to take the lead in providing innovative ways to reach the public with simple, clear and direct educational tips to recognize potential threats to public safety.

Strategic Objective: 1.2 Leverage technology as a force multiplier

- We will use the tools and technology our employees need to work while on the move, including day-to-day operations and major events.
- We will explore new ways to communicate and share information in real time with employees, cross-regional police partners and key stakeholders.

Action 1.2.1: Identify and utilize new technologies to increase operational efficiencies and communications.

Action 1.2.2: Maximize existing technologies to increase operational efficiencies and communications.

Action 1.2.3: Increase the interconnectedness of technology systems and consider the associated impact of future technologies.

Action 1.1.4: Ensure supporting infrastructure is designed to meet the demands of existing/future technology (example: digital storage).

ACTION ITEM UPDATES

Completed Items

Automated License Plate Recognition (Complete) – Transit Police developed Standard Operating Procedures on the use of Automatic License Plate Recognition (“ALPR”) system in/on its police vehicles as an investigative aid that can improve road safety and reduce property crime. ALPR is used for the prevention and detection of stolen vehicles, detection of provincial traffic violations, and is effective for all types of criminal investigations where a vehicle link is possible/probable. ALPR cameras



photograph and store licence plate images from moving and stationary vehicles. The ALPR computer compares the licence plate images with national and provincial databases for enforcement purposes. ALPR devices are approved for use by police agencies in BC.

The ALPR program to be used by the Transit Police will be the “Neology PIPS ALPR” program managed by the Royal Canadian Mounted Police (“RCMP”). Selected Transit Police Officers will be trained and one ALPR has been acquired through special funding and will be operational in Q3 2024 by TMET.

Compass Fare Inspection App Project (Complete) – This application replaces Held Hand Units for conducting fare checks. The app eliminates the need for Officers to carry a separate handheld unit, improving the overall fare check process by relying on the cell phones officers already carry. Previous handheld units have been decommissioned.



IT Standby Support (Complete) – Due to growing demand for IT assistance after hours, formal IT stand-by support was established for weekends and evenings. One member of the IT team remains on callout during these periods to respond to more urgent matters.

MDT Refresh/Replacement Projects (Complete) - Police vehicle mobile data terminals (“MDTs”) were upgraded to the latest models and connected securely, allowing for seamless access to the network. This results in improved access to technology and more effective communication with Officers in transit. All MDTs and docking stations were upgraded to the new model for 2024.

In Progress Items

Network Connectivity (In Progress) - As part of the Digital Evidence Management System (DEMS) Project, Transit Police conducted a review of current infrastructure networking connectivity (e.g. fiber) to ensure that it is adequate for hub site video viewing. Six office locations have been identified for fiber connectivity to improve the network speed for



members with implementation to commence in 2024. [While this project remains under current capital plans, it has been delayed to Q4 2024 / Q1 2025.](#)

The Implementation Team recognized that in order for Officers to remain operational, they needed to ensure that their cellular devices remained charged and ready. The Implementation Team sourced out and procured charging blocks for personal issue to each Officer, in addition to charging stations at Transit Police report locations (HQ/Bridgeport) and all hub office locations. Additional charging cords were also required for all police vehicles. Taking these steps ensures that all Officers remain operationally effective while on the move. The deployment of cellular devices and charging blocks/station/cords occurred in Q1/Q2 2023.

Ongoing Items

Cellular Phone Upgrade (Ongoing) – This project upgraded all Police Officer phones to be compatible with current applications and systems deployed. There is the potential to provide access to applications that require new technology. An examples would be the Compass Fare Inspection app. All cell phones were updated by year-end 2022 and continue to be updated on an ongoing basis.

Workstation & Printer Refresh Projects (Ongoing) – The workstation and printer refresh upgrades all Transit Police equipment due for replacement. This includes most desktops and laptops as well as all the printers in the sub-offices and main offices. The refresh of this equipment has been delayed significantly due to the pandemic and is critical to improving operational performance and efficiencies. In 2022, desktops at headquarters, the Bridgeport reporting office and four sub-offices were replaced, resulting in faster processing and video viewing. In 2023, printer replacements for 11 sub-offices were received and installed with scan to email capabilities. This included dual monitors and phone chargers for all member workstations at sub-offices. [All suboffice computers were refreshed in 2024. With respect to longer-term planning, additional sub offices opening in 2025 \(Metrotown and Brentwood\) will require new equipment.](#)

Strategic Objective 1.3: Planning for future transit growth, including its impact on deployment

- We will work with TransLink to plan for future system policing needs. This will include early design requirements for crime prevention, re-evaluating community service areas and looking at new deployment centres based on workload and demands for policing.



- We will remain in communication with cross-regional police partners as the transit service grows to ensure that the regional policing model can meet growing demands for service.

Action 1.3.1: Work with TransLink to identify and develop dedicated policing facilities and supporting infrastructure in alignment with transit expansion.

Action 1.3.2: Transit Police and TransLink to review and utilize an accepted growth formula to ensure Transit Police human resources can meet demands associated with transit system growth.

ACTION ITEM UPDATES

Ongoing Items

Future Deployment Office Planning (Ongoing) – Beginning in Q2 2023, Transit Police began working with a consultant on considerations for a future deployment office south of the Fraser. This is in anticipation of continued transit system growth in the Surrey-Langley area, with ridership growth rebounding the fastest in this area post-pandemic, and the Surrey-Langley extension to be constructed in the coming years. [A draft of the report was received in Q2 2024 and Transit Police Administrative Services is in discussions with TransLink Real Estate and Engineering on next steps.](#)

Future Expansion Planning (Ongoing) – Transit Police’s Risk, Analysis and Emergency Planning Senior Manager has been working closely with both TransLink and the Province on facility planning at each of the new SkyTrain Stations opening from 2026 onwards as well as early safety and security planning considerations for the SFU Gondola. This includes identifying where Transit Police will require workspaces so Officers can more effectively deploy and work out of those Stations, and office space to complete reports and meet other administrative/operational requirements. Further, opportunities will be sought for spaces with the potential for front facing safety messaging (See Something, Say Something messaging with Metro Vancouver Transit Police branding and contact information)

Future Staffing Analysis (Ongoing) – In 2022, the Senior Management Team engaged in a staffing analysis for their respective sections and identified future staffing needs to meet an expanding transit system, increasing demands arising from legislation changes and policing standards, and risk mitigation. This analysis assisted in identifying new positions requirements for 2023-2026. Some of the newly established positions approved over the course of the plan include a civilian Volunteer Lead to manage the Waterfront Community Policing Centre (“CPC”) program and allow for



potential growth of the CPC program at a secondary location, to serve the eastern Community Service Areas, and a civilian Digital Evidence Management Systems (“DEMS”) Administrator, to oversee the new DEMS implementation (now in place). In 2023, all of these positions were posted and are now filled.

In concert with staffing analysis conducted over the course of the five-year Plan (2022-2026), a longer term staffing model has been developed that recognizes the need to increase safety and security resources on the transit system as ridership likewise increases across all modes of transit. With the impacts of the pandemic continuing to depress ridership, this model was updated in Q2 2022 to account for adjusted growth forecasts. As ridership continues to recover to previous pre-pandemic levels, and forecasts are revised, the Transit Police model will be updated to reflect these changes.



Strategic Pillar 2.0 – Engaged Community Partners

As the breadth of people and places served by the transit system expands, we will seek the expertise of our enterprise and community partners to ensure transit users can access the services they need when they need them. We will work with neighbourhood partners to ensure transit hubs are safe spaces within the community, while also improving perceptions of safety on transit for all.

DESIRED RESULTS:

- **Care:** Transit users get the community services they need when they need them
- **Effectiveness:** Officers focus on what they are trained to do
- **Safe Communities:** Neighbourhood areas adjacent to transit hubs have less crime and disorder
- **Perceptions:** Transit users feel safe taking transit



Strategic Objective 2.1: Strengthen support for diverse and vulnerable people

- The term ‘vulnerable people’ includes different groups and individuals who may have different needs. Transit Police will work to be accessible to all diverse and vulnerable people so that they receive the safety services required.
- To build trust, we will adopt a progressive approach to enforcement, recognizing the situation of each person and exercising discretion and good judgement.

Action 2.1.1: Establish formal partnerships and working relationships with other organizations to enhance services to diverse and vulnerable people (examples: front-line health and social services providers).

Action 2.1.2: Leverage a tiered policing approach, including Community Safety Officers and volunteers, to enhance outreach to diverse and vulnerable people.

Action 2.1.3: Develop strategies related to youth engagement, mental health support and assisting vulnerable persons and the homeless.

ACTION 2.1.4: Build relationships with cross regional police specialty units and crime analysts, and work together to identify trends proximate to transit hubs.



ACTION ITEM UPDATES

Completed Items

Homeless Outreach Pilot (Complete) – In Q1/Q2 2022, there was the continued pilot of a Homeless Outreach Officer position that sees a Neighbourhood Police Officer dedicate a percentage of their time to supporting homeless individuals located on or surrounding the transit system. The Homeless Outreach Officer provides food, blankets and other supplies while also connecting individuals to government and non-profit housing organizations. Due to resourcing constraints, the Neighbourhood Police Officer for CSA3 was reassigned from the homeless outreach project in Q3 2022.

In 2023/2024, the Strategic Services section continued to procure and inventory supplies of toques, socks and gloves for distribution during the winter months. These supplies are made available to all frontline Officers and CSOs in the vehicle parkades, allowing Officers to replenish their supplies before heading out into their Community Service Area. In addition to



blankets and hand warmers stocked by fleet, this provides patrol officers, CSOs, members of the Community Engagement Team and CPC volunteers with a continuous supply of essential items to hand out to individuals who are unhoused, that they may encounter during their daily patrols.

Peer Assisted Care Team Orientations (Complete) - Over Q2 2024, Transit Police Patrol Squads were each given a presentation from the New Westminster Peer Assisted Care Team (“PACT”) on their service and resources. PACT is a mobile, community-led team that offers support to individuals experiencing a mental health and/or substance use crisis. It is an alternative or auxiliary response to police intervention, providing crisis support that focuses on prevention, health and well-being. PACT is operated by the Lower Mainland Purpose Society and is available as a resource for both Transit Police Officers and other transit staff, 7 days per week. Each team is comprised of a Mental Health Worker and a Peer Support Worker (someone with lived or living experience), who attend to crisis calls during set service hours.



This initiative is to help respond to the needs of individuals most impacted by mental health and substance use, and provide trauma-informed, culturally safe support to youth and adults.

In Process Items

HealthIM (In Progress) – Transit Police began work to introduce the HealthIM App as a tool for Transit Police Officers. HealthIM is a software application that enables police and medical professionals to document interactions and have access to client-specific safety and de-escalation information when responding to mental health calls. Prior to responders interacting with a person in crisis, they can access relevant information generated from Brief Mental Health Screener (“BMHS”) reports. Implementation timelines are currently being determined by health authority partners.

Youth Liaison Officer Position (Pending) – A business case was created and approved for the establishment of a permanent Youth Liaison Officer (“YLO”) at Transit Police. A YLO would allow Transit Police to have one centralized point of contact for all youth encounters within the department. The YLO will provide continuity with cross-regional policing partners, namely engagement and enforcement Officers, and many community and resource social groups that can be connected to support at risk youth. [This position is approved but has not yet been filled and is part of an Operational Review that was launched in 2024.](#)

Ongoing Items

Blue Eagle Surrey Community Sponsors (Ongoing) – As part of establishing a Blue Eagle Community Cadet Program in Surrey for 2022, Transit Police strengthened formal relationships with a number of local community sponsors in Surrey, including Options Community Services, Surrey Crime Prevention Society, the Fraser Region Aboriginal Friendship Centre, Surrey Youth Hub, the Surrey Schools Aboriginal Liaison Unit and City of Surrey Bylaws. In addition to providing volunteers to the program, each sponsor ensures Blue Eagle Cadets are educated regarding the number of support resources available to them within the community, with accessible representatives often in attendance at Blue Eagle events.



In 2023/2024, the Blue Eagle Programs have continued to receive financial support from a number of government, policing and community partners, including the Ministry of Children and Family Development, the Vancouver Aboriginal Community Policing Centre, the Surrey Police Service, the Surrey RCMP and Surrey Schools.

CIU Connect Liaison Meetings (Ongoing) – The Criminal Intelligence Unit (“CIU”) regularly attend ‘subject liaison’ meetings that bring together Intelligence Units from Lower Mainland police agencies. Transit Police hosted cross-regional policing partners at its HQ for the April 2022 meeting.

CPC delivered Transit Safety Information (Ongoing) –Community Policing Centre (CPC) volunteers regularly assist the Community Engagement Team with a variety of outreach activities, including but not limited to:

- Transit safety presentations delivered to the Blue Eagle Community Cadets (ongoing)
- Assist with Project 529 bike registrations (ongoing)
- Support provided at four anti-hate / safety outreach pop-up events in Community Service Area 1 - Vancouver/Richmond (2022)
- The Vancouver Police Department Safety Fair (2022)
- Presentations delivered at the Seniors Health and Safety Fair (2022) and the Seniors Resource Fair (2023)
- Vancouver Coastal Health Safety Summit (2023, 2024)
- [Sky’s the Limit Recruitment Event \(2024\)](#)
- Delivered multilingual transit safety information/presentation at various school safety events: Surrey Schools (2022), UBC (2023), [Hugh Boyd \(2024\)](#)



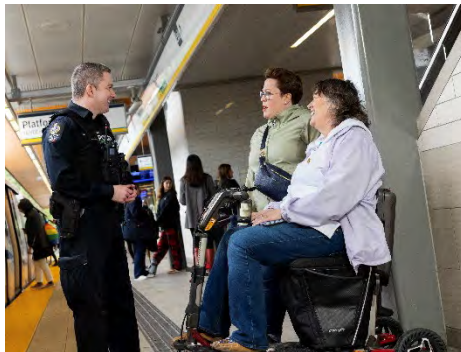
Additional festivals/events attended by the CPC team to hand out transit safety information included [the Surrey and Vancouver Vaisakhi Parades](#), [Lunar Parade](#), May Day Parade, Collingwood Days, Celebration of Lights, the Gastown Cleanup Party, Edmonds Festival of Lights, the Fair at the PNE, Car Free Days in lower mainland, and numerous ICBC Pedestrian Safety Events in the fall.

CPC support during extreme weather events (Ongoing) – CPC volunteers have taken a proactive approach to assisting people in vulnerable circumstances who are on or



around transit hubs. During multiple heat waves that occurred during 2022 and 2023, volunteers handed out cold bottles of water to those who needed them. During extreme cold waves in 2022 and 2023, volunteers once again deployed to hand out hand warmers, socks, blankets and hot beverages to people in and around the transit system. [This type of assistance continued during Q1/Q2 2024. During periods of extreme cold, the Neighbourhood Police Officers will partner with Patrol Officers for the evening shift and proactively distribute hot chocolate, blankets and warm clothing items, while also offering and providing assistance in locating nearby shelters.](#)

Mental Health Liaison Officer (Ongoing) –Throughout Q4 2022, a new Mental Health Constable was mentored in the role and has taken over the position as of January 1, 2023. The new Mental Health Constable made the successful recommendation to have the name changed to Mental Health Liaison (“MHL”), which was approved, to implement a modified uniform standard that accentuates the officer’s position. This included adding a green patch with Mental Health Liaison rather than the focus on POLICE and enforcement. In addition to ongoing work with



existing clients, over 2023, the MHL made 32 referrals for new clients (a 220% increase over 2022), to ensure that appropriate support services are being offered by Transit Police and that there is appropriate communication with case workers, mental health workers and social workers. [The Q1/Q2 2024 statistics are set out at the beginning of this report.](#)

Multi-Jurisdictional Offender Meetings (Ongoing) – The CIU attends quarterly multi-jurisdictional offender meetings that deal with prolific property offenders in the Lower Mainland. Transit Police hosted a multi-jurisdictional offender meeting in September 2022, which was well attended by partner agencies.



Repeat Violent Offending Intervention Initiative – ReVOIII (Ongoing) – The Criminal Intelligence Unit (“CIU”) is the Transit Police lead unit for the organization’s participation in this new Provincial program, which targets repeat violent offenders and aims to provide safer communities.

This is accomplished by enhancing cooperation and awareness between justice and community partners (including police, corrections, probation and Crown Counsel). In Metro Vancouver, the Provincial program is divided into three hubs (Surrey, New Westminster and Vancouver). Due to Transit Police’s multi-jurisdictional focus, it is engaged with all three hubs.

A Patrol Corporal developed and implemented a two-day project focusing on executing outstanding warrants and release condition compliance of offenders from Transit Police files. Transit Police was able to secure funding for the project through the provincial REVOII Initiative. The initiative resulted in 10 individuals being arrested on outstanding warrants.

The ReVOII work is supported by the new provincial Special Investigation and Targeted Enforcement (SITE) program. Between August and December 2023, Transit Police received funding for five projects as well as enhanced visibility patrols. This included ‘Project Barcode,’ an anti-theft initiative led by Vancouver Police, targeted anti-theft initiatives at other hotspot locations near transit stations and exchanges, a project targeting drug trafficking around SkyTrain Stations in Surrey and a project focused on high visibility patrols at station entrances and gates with reported fare evasion. [In 2024, Transit Police received SITE funding for a number of projects including enhanced visibility patrols at/around transit hubs in Downtown Vancouver and patrols at the Langley Centre bus loop.](#)

Regional Policy Group Collaboration (Ongoing) – The Transit Police Strategic Services continues to play a leadership role with the BC police – regional policy group and organized the April 2022 quarterly meeting as well as a special presentation in June 2022 on the Canadian Association of Law Enforcement Planners (“CALEP”), which BC police agencies can join (previously was called the Ontario Association of Law Enforcement Planners). Transit Police was already an active member of CALEP and the International Association of Law Enforcement Planners. [This regional and national networking continued into Q1/Q2 2024.](#)



Strategic Objective 2.2: Increase real and perceived safety for all transit users

- We will tailor our approach to be responsive to the unique needs of various stakeholders. This will involve collaborating with community partners to improve safety on and surrounding the transit system.
- Ongoing communications with the public will be designed to increase confidence about system safety and to build knowledge of Transit Police resources and services.

Action 2.3.1: Work with community partners to identify opportunities for crime prevention through social programs (examples: End Gang Life, Surrey Wrap Program).

Action 2.3.2: Target outreach to identified community groups that require safety education and support.

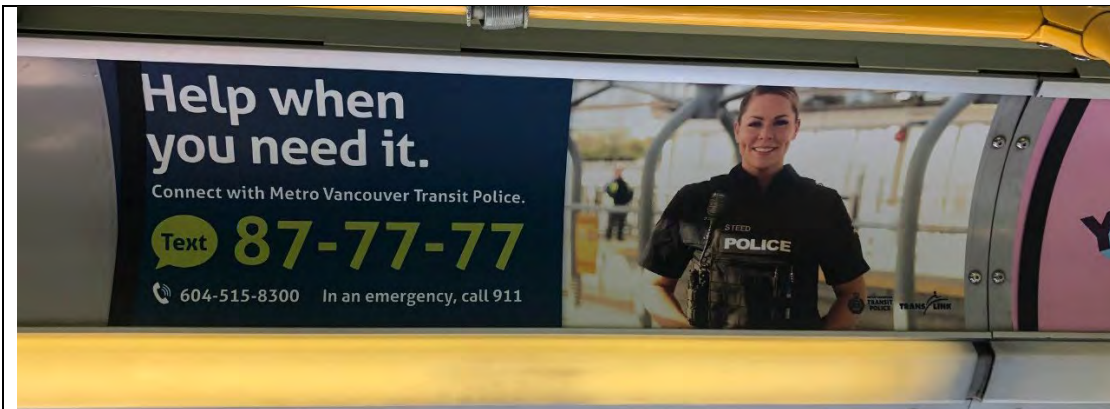
Action 2.3.3: Develop annual and seasonal communication campaigns that address public concerns and support operational priorities.

ACTION ITEM UPDATES

Completed Items

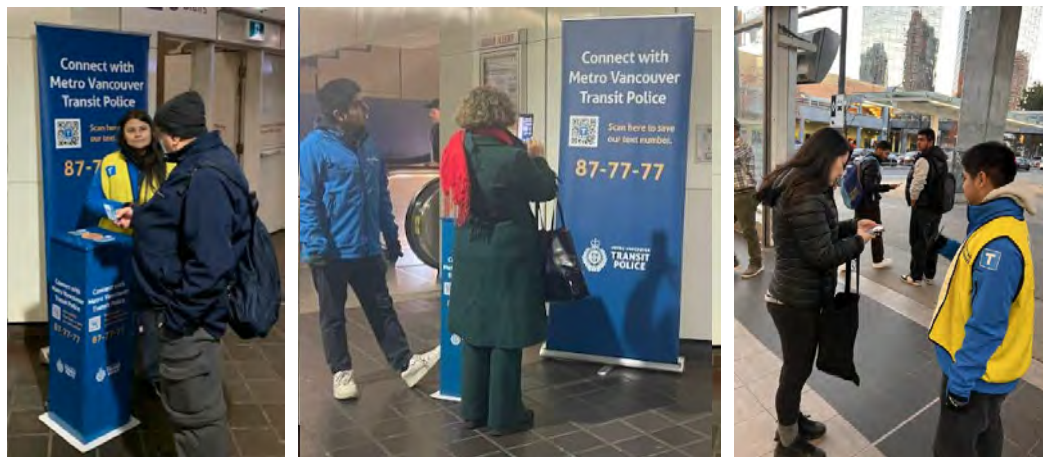
2023 Safety on Transit Campaign (Complete) – A proposal was brought forward to the TransLink Marketing team regarding a safety education campaign on all modes of transit. This is due to the number of new passengers using the transit system for the first time as well as returning passengers who are beginning to use the system as pandemic restrictions ease. The proposed campaign would feature different ads for each mode of transit, highlighting the forms of safety assistance available to transit users, from SkyTrain/Marine Attendants to Transit Police and Transit Security, along with on board communication features (example: yellow emergency strip) and the Transit Police text service. Development of the campaign scope was underway in 2022, including the determination of physical/digital ad spaces available at transit hubs and on board vehicles. Initial rollout of platform posters at SkyTrain Station locations occurred in Q4 2022.





In Q1/Q2 2023, work on this campaign progressed with the support of TransLink’s Marketing and Communications teams. In June 2023, 5000 horizontal bus safety advertisements and 200 horizontal SkyTrain safety advertisements were installed. This is the largest-ever Transit Police ad campaign on the transit system and will result in enhanced visibility on most if not all transit vehicles. Additional ad spaces included:

- 87-77-77 ads with QR Codes at bus stops
- 87-77-77 audio announcements on buses
- Safety messaging added to station LCD screens and Next Text (bus alerts)



To complement the 87-77-77 text service ads and decals placed on the transit system in 2023, TransLink also engaged with a contracted marketing firm to perform outreach to transit customers between November 20 and December 15, 2023. Over this time period, outreach teams attended 25 different SkyTrain Stations and held 35 activation events to let customers know about the Transit Police text service and to save it in their phones. Customers could scan QR codes, tap their phone on a podium, which brings up the 87-77-77 contact card, have activation staff assist in saving the



number directly or take a business card with the details. Over the course of the four-week campaign, there were 9,300 direct interactions with customers, over 162k passive interactions as customers walked by and 7,645 customers either added the number or took a card with the information.

In addition to the permanent decals now being fully installed on SkyTrain and bus windows, the larger format transit system advertisements continue to be placed on the transit system in 2024.

End Gang Life Campaign – Vehicle Branding

(Complete) – Transit Police successfully applied under the civil forfeiture program for a branded vehicle, which will be used to support the two Blue Eagle Community Cadets programs and activities. The vehicle branding includes End Gang Life campaign messaging. The vehicle was received from Civil Forfeiture in Q4 2022 and the vehicle has now been wrapped and is in operation.



Ongoing Items

Muslim Community Outreach (Ongoing) - The Neighbourhood Police Officer assigned to Surrey/Langley area continued to provide safety outreach and education to members of the Muslim community at mosques across Metro Vancouver. This is often conducted in partnership with Officers from Transit Police Patrol units or with the local JPD.

Additional attendance has in the past been scheduled following incidents of violence directed towards members of the Muslim community locally and across Canada or worldwide, to provide an additional, visible form of safety reassurance. Throughout 2023, the NPO continued with this important



outreach including drop ins at various mosques for Friday prayers and quarterly events: the Nisa Homes Foundation' hosted discussion on how to improve resources for marginalized women and the Pakistan Independence Day event hosted by the Pakistan Consular General being two examples over Q3/Q4 2023. In April 2024,



several Transit Police officers attended and took part in the Eid celebrations taking place at BC Place.

Transit Safety Education/Outreach to Newcomers (Ongoing) – In Q3/Q4 2022, Constable Miles Teitelbaum, the Neighbourhood Police Officer for Downtown Vancouver, provided a series of safety presentations to newcomers to Canada. In total, seven presentations were provided to Surrey Schools and a Brazilian-based ESL school. This work continued in 2023 by Neighbourhood Police Officers.

Transit Safety Education/Outreach to Seniors (Ongoing) – In Q1/Q2 2022, a focus area for the Neighborhood Police Officers in CSAs 5 and 6 was outreach and safety education for community centres and groups that serve seniors/older adults. Seniors can be a target for certain types of crimes and it is recognized that some forms of outreach (website and social media posts) are not always successful in fully reaching this important demographic.

Some of the activities by the Neighbourhood Police Officers included: working with the Coquitlam RCMP and ICBC on the development of a seniors safety presentation that can be delivered to different groups, participating in a safety survey to seniors in the city of Port Coquitlam, engagement and information sharing with the Tri-Cities Senior Action Society – Community Response Network, a joint presentation with SUCCESS to Korean seniors, and attendance at the Seniors Health and Safety Fair at Creekside Community Centre. Similar presentations continued in 2023 such as at the Richmond Seniors Safety Fair, Collingwood Community Centre and the Burnaby South Neighborhood House..

Transit Safety Education/Outreach to Schools (Ongoing) – Presentations to elementary/middle/high schools and universities was made a focus in Q2 2024. With many students using the transit system for the first time in Grades 5-8, this particular demographic is a highly effective one to education about transit safety tools and the Transit Police text service. Outreach to the school districts began before the conclusion of the school year in Q2 2024, to begin relationship building and plans for the subsequent school year.



During summer 2024, new See Something Say Something materials were ordered including slap bands, stickers, pop sockets and whistles, with plans for increased outreach to schools at all levels in the fall.

Strategic Objective 2.3: Increase real and perceived safety for all transit users

- We will listen closely to community feedback and consider recommendations for change. Opportunities for input include building new partnerships, hosting engagement opportunities in the community, providing opportunities for impacted groups to give input on key policies, and improving information sharing through the Transit Police website, media and social media.
- We acknowledge that interactions between Indigenous peoples and police have caused harm and mistrust in the institutions of justice in Canada. We recognize that long-term, respectful work is required to establish good and healthy relationships with Indigenous peoples. We will prioritize this work, including through ongoing consultation and engagement with Indigenous communities and Indigenous organizations that support Urban Indigenous peoples.

Action 2.3.1: Continue to support Reconciliation and strengthen relationships with Indigenous peoples through existing programs/services and by developing existing/new services, via consultation and engagement.

Action 2.3.2: Establish channels of regular information gathering from transit users, with associated analysis, to inform development of safety initiatives and campaigns.

Action 2.3.3 - Leverage the Chief’s Community Council for information exchange, dialogue and to develop policies, programs and services that are responsive to their communities’ needs.

Action 2.3.4: Identify digital and in-person opportunities to share information on Transit Police policies and initiatives with transit stakeholders, and invite feedback from the community to impact change (example: community engagement report).

ACTION ITEM UPDATES

Completed Items

Cultural Considerations in Conducting Searches (Complete) – As part updating the Transit Police Search Policy, a new Appendix was added for Officers on ‘Cultural considerations When Searching a Person’. It provides important considerations for persons wearing special garments, carrying cultural/religious/spiritual items, or observing traditional ceremonies and practices. (For example, Indigenous peoples, persons of the Muslim, Sikh and Jewish faiths)



Hate Motivated Crimes Policy/Training (Complete) – In Q2 2023, the Transit Police Board approved a new policy on Hate/Bias Investigations. The policy takes into account new BC Provincial Policing Standards regarding the promotion of unbiased policing. Importantly, the policy defines not only hate motivated crimes but also hate/bias incidents which may be motivated by the same factors as a hate motivated crime but do not meet the standards of a criminal offence. The policy states that Transit Police will conduct investigations of hate/bias incidents to determine whether the standards for a criminal offence are met. In Q3 2023, the BC Hate Crimes Team completed training with the General Investigation Unit and Criminal Intelligence Unit on investigation and reporting of these crimes. [Other frontline officers received similar training in Q1 2024.](#)

[To further build on Hate/Bias Investigations training, eight officers attended a police focused Hate Crime Training workshop on May 20, 2024. The workshop was developed in a partnership between the Canadian Centre for Justice and Community Safety Statistics \(CCJCSS\) at Statistics Canada, the Canadian Race Relations Foundation \(CRRF\) and the Hate Crime Task Force \(HCTF\). The workshop was developed to provide background information on hate crime and contextualized it with demographic changes in Canada, hate crime statistics and trends, and police reported data and victimization data. The session looked at statistically profiling those who commit hate crimes, victims of hate crimes and other trends. The goal is to have practical information to assist in the reporting of these crimes.](#)

[In Q2 2024, the Transit Police’s Hate/Bias Investigation policy was updated as a result of changes to the *Criminal Code* definition of Hate Propaganda Offences. The definition now includes willful promotion of antisemitism and offences related to conversion therapy. Transit Police recognizes the significant harm that can be caused by hate-bias incidents to victims, their communities, and society as a whole, as well as the potential to cause grave psychological and social consequences \(including impacting self-worth, inclusion and belonging, and personal and collective safety\). The addition of the offences related to willful promotion of antisemitism is particularly timely given world events.](#)

Indigenous Police Board Member (Appointed) – One of the actions identified in the Transit Police Strengthening Support for Indigenous Peoples report, published in 2020, was to add an Indigenous member onto the Police Board. In Q3 2023, Board member Christina J. Cook was appointed to the Transit Police Board, meeting the requirement and adding important insights and perspectives.



Indigenous Relations Secondment / National Indigenous Peoples Day 2023 (Complete) - Over the course of Q1/Q2

2023, Sergeant Dics was seconded to the TransLink Indigenous Relations Section, advancing key initiatives with respect to Reconciliation on behalf of the TransLink enterprise and Transit Police. On May 5, 2023, Sgt. Dics organized an event at



Stadium SkyTrain Station to recognize the National Day of Awareness for Missing and Murdered Indigenous Women, Girls and Two-Spirit (“MMIWG2S+”), commonly referred to as Red Dress Day. To commemorate MMIWG2S+, a new art display was unveiled that highlighted those who were still missing or had been murdered. Butterflies in Spirit, a dance group comprised of Indigenous artists who have been impacted by this crisis, performed and Indigenous family members spoke their truth. Members of the Transit Police Senior Leadership Team were in attendance, providing an opportunity for important learnings and engagement with those impacted. Transit Police continues to participate in National Indigenous Peoples Day events in the region each year.

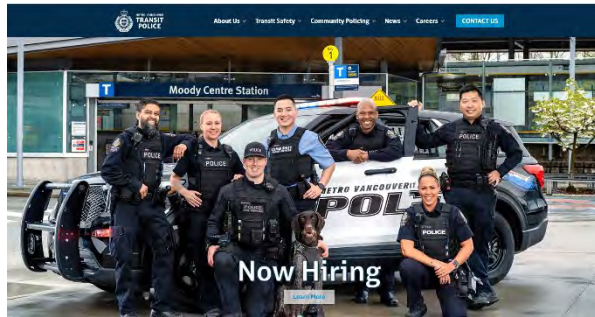
Interactions with Gender Diverse Persons Standard Operating Procedures

(Complete) – In Q2 2023, Metro Vancouver Transit Police completed a new standard operating procedure (“SOP”) that deals with police interactions with gender diverse persons. This SOP expands upon previous guidance on interactions with transgendered persons that had been provided to the Transit Police Officers in a number of policies. This SOP will contribute to and support the direction within BC Provincial Policing Standards and promotion of unbiased policing. Of note, a key part of developing this SOP was external consultation with Qmunity, a queer, trans & two-spirit resource centre located in Vancouver, BC. This consultation helped ensure that the most contemporary terms were adopted and that Officers are being provided with appropriate information to enhance cultural understanding of gender diverse people (includes victims, witnesses and detainees) and their unique needs, and the problems they face, including best practices regarding search and seizure, transfer of arrestees, terminology and proper forms of address, and in-custody processing procedure.



Website Update Project (Complete)

– In Q3/Q4 2023, Transit Police’s Communications Team worked on a restructuring of the website to improve the accessibility of information for specific user groups, such as job applicants. As part of this project, a refresh of the website’s



underlying architecture was proposed to facilitate a number of the proposed features. The contracted work was approved in Q2 2023 and the updated site was launched in December 2023.

In Progress Items

Community Safety Survey (In Progress) – In 2023, there were new BC Provincial Policing Standard requirements introduced that all police agencies must follow, including that: “A survey of citizen satisfaction with and attitudes toward police services, consistent with Public Safety Canada’s standardized metrics endorsed by the Canadian Association of Chiefs of Police is conducted at least once every three years, in a manner that supports accessibility and mitigates systemic barriers to participation.” Working with TransLink Customer Research and Insights, in Q2 2024, Transit Police selected a proponent firm to conduct a survey of transit riders that meets these standards. Of note, the online panel survey will be offered in multiple languages and the survey scope was designed to ensure minimum participation levels by certain communities such as Indigenous and 2SLGBTQIA+ members. The survey is scheduled to be conducted this fall with results provided to Transit Police by year-end.

Indigenous Relations Training for Police Board Members (Complete) – In 2022, six members of the Police Board completed a six-hour online course through the Indigenous Relations Academy. The training delves into the history of Indigenous Peoples in Canada, the Crown-Indigenous relationship and how that was formed, how current Indigenous issues impact Indigenous communities, Indigenous self-government, how western world views impact decision making, and how to cultivate effective Indigenous relationships. This training supports Action 15 from the Strengthening Support for Indigenous Peoples Report: ‘Police Board to identify areas of TRC/cultural awareness training that would enhance their role and effectiveness, and build into annual meeting plans.’



In December 2023, two Police Board members attended the Principles and Practices of Authentic Engagement with Indigenous Communities Forum, which was held in Vancouver over a period of three days. [Four Police Board members also participated in the Indigenous Experiential Training coordinated by Transit Police in Q2 2024.](#)

Ongoing Items

Blue Eagle Community Cadets (Ongoing) – In partnership with the Surrey RCMP and Surrey Police Service, the Blue Eagle Community Cadet Program was launched in Surrey in Q1 2022. The developmental program was first created in Vancouver in 2021 and is for youth aged 12-15. Operating out of the A.H.P. Matthew Elementary School gymnasium, with regular outings to secondary locations, some of the Blue Eagle activities in 2022 included participating in a powwow ceremony, team building sports activities, attending the National Indigenous Peoples Day celebrations at Holland Park, the Pulling Together Canoe Journey, and weekly presentations provided on a variety of topics including leadership, BC Emergency Health Services, financial literacy, self-defense techniques and mental wellness.

- In 2022, a total of 97 different youth participated in the two programs.
- In 2023, a total of 86 different youth participated in the two programs.

[Blue Eagle Community Cadets has now been in existence for three years, having started January 2021. Since its inception, 215 youth have graduated.](#)

- [Vancouver Total Grads: 101](#)
- [Surrey Total Grads: 114](#)



[Throughout Q1/Q2 2024, approximately 35-40 youth attend the Vancouver and Surrey programs each week, with some participant children attending on a regular basis while others drop-in at various times throughout the season.](#)



Chief’s Community Council Membership Expansion (Ongoing) – The Chief’s Community Council aims to provide geographic representation from different diverse user groups and representatives at large representing groups/communities with an interest in supporting transit safety. In 2022, the committee welcomed new representatives from the Downtown New Westminster Business Improvement Association and Lower Mainland Community & Safety Intelligence. In 2023, a new student representative from Douglas College, who also volunteers with Burnaby Youth in Custody Services, joined the Council. There are currently 15 members on the Council representing a variety of different communities.

Police Board Community Meetings (Ongoing) – In June 2024, the Police Board held their public meeting at Simon Fraser University’s Surrey campus, located beside Surrey Central Station. A dozen representatives from local community partners attended the meeting and engaged in constructive dialogue with the Police Board and Executive Team. Holding Police Board meetings out in the community allows the Police Board to hear directly from many diverse groups that rely on bus, SkyTrain, SeaBus and West Coast Express services and answer questions related to transit system safety and security. While these types of community sessions were temporarily put on hold during the COVID-19 pandemic, the June meeting was a welcome return to this format of discussion. Additional community meetings will now be planned as a regular part of the Police Board’s annual meeting cycle. Police Board members also attend the Transit Police Chief’s Community Council meetings throughout the year, which allows for additional opportunities to hear directly about topical matters and learn about how community partners are actively engaged in transit safety.



Strategic Pillar 3.0 – Modern Policing Culture

To best serve transit users, our workforce culture must transition to a distinct and collaborative approach for policing the transit system. This shift will impact how we are governed, and how we hire, deploy, promote and retain our employees. Every employee should report to a leader they trust, who provides an environment of open communication and where employee ideas are sought and valued.

DESIRED RESULTS:

- **Skills:** Our employees have the skills and tools they need for the job they are expected to perform
- **Diversity:** Employees reflect the community they serve
- **Leadership:** Our employees trust the person they report to
- **Pride:** Our employees are proud to work for Transit Police
- **Retention:** Our employees stay with Transit Police longer



Strategic Objective 3.1: Improve governance to reduce complexity

- The Transit Police governance structure is more complex than a municipal police service. Reducing this complexity will free up employee time to be applied to service and safety initiatives.

Action 3.1.1: Advocate for a governance structure similar to other municipal police agencies in Metro Vancouver, which recognizes the importance of operational police independence and allows for faster decision-making and improved service delivery.

Action 3.1.2: Work with TransLink and its subsidiaries to establish or enhance service level agreements and clearly articulate the roles of frontline safety and security personnel. (example: police/STA/Transit Security).

ACTION ITEM UPDATES

In Progress Items

IT Service Level Agreement (in progress) – TransLink Business Technology Services (“BTS”) is working on implementing a new Service Level Agreement (“SLA”) with its subsidiaries on IT services. For TSML, this SLA will be important at this particular time as a result of the recent transfer of personnel from TransLink to TSML, which has



changed overall responsibility for some IT functions. Work commenced on this initiative in Q4 2022. There have been ongoing meetings with BTS to advance this item over Q2 2024 and continuing into the summer.

Ongoing Items

Report from Special Committee on Reforming the Police Act (Ongoing) – In April 2024, the BC legislature received proposed amendments to the Police Act (“Act”) that would help pave the way for police reform in the province. On April 25, 2024, the amendments to the Police Act received Royal Assent. As stated in the news release of April 5, 2024: “Changes introduced to the Police Act will improve governance and oversight of policing as part of the Province’s work to make systemic improvements to the policing and public safety landscape in B.C.” The amendments repeal sections 4.1 and 4.2 (Designated Policing Unit provisions) and sections 18.1 and 18.2 (Designated Law Enforcement Unit provisions) and create a new Part 3.1 that covers both designated policing and law enforcement. Work at Transit Police will commence to update relevant sections of its policies and procedures, referencing the applicable Police Act provisions, as well as work with the Ministry on implementation of any arising administrative process changes and development of future regulations.

Transit Police made an earlier submission to the Special Committee on Reforming the Police Act in the form of a letter approved by the Transit Police Board and TransLink. The Report from the Special Committee contains the following, on page 17:

“Metro Vancouver Transit Police raised several issues for the Committee’s attention relating to DPU governance and limitations compared to municipal police. Metro Vancouver Police identified that the chief officer of a DPU has supervision and command over designated constables, but not for department civilians, yet a chief constable of a municipal police department has this supervision authority under s.34(1) of the Police Act. They described how sections of the Act are highly prescriptive, rigid, and limit the ability of DPUs to introduce innovative changes and that the current governance structure has numerous limitations that undermine independence and accountability.

Specific to the Metro Vancouver Transit Police’s governance, they noted that the Transit Police Board, TransLink Security Management Ltd. and TransLink all have some statutory responsibilities for Metro Vancouver Transit Police through the Police Act and the South Coast British Columbia Transportation Authority Act. As a further complexity, statutory responsibilities granted to both TransLink and the Mayors’



Council under this Act place some control of budget and operations within the TransLink structure, rather than in the hands of the police board and the provincial government as per the municipal policing model. Metro Vancouver Transit Police proposed several recommendations to the Committee to align the accountabilities and board structure of DPUs to municipal structures, to amend specific processes to increase the authority of DPUs, and to provide equal provincial funding support and recruit cost sharing among all police agencies, including DPUs.”

Strategic Objective 3.2: Improve the use of technology

- We will use technology to enhance employee working conditions
- We will support the implementation of provincially mandated technology
- Technology will support greater efficiencies
- The technology standards of stakeholders will be met or exceeded

Action 3.2.1: Provide employees with the technologies required to work productively at the office or remotely (example: Two-Factor Authentication).

Action 3.2.2: Work with policing stakeholders to implement a Digital Evidence Management solution (**COMPLETED**)

ACTION ITEM UPDATES

Completed Items

Automated Workflows (Complete) – An automated property disposal function in PRIME (Chron Job) was enabled to improve the workflow and disposal of property/evidence once police files are concluded. This function will significantly assist the tracking of files that hold outstanding property/evidence and prompt the Officers with automated notifications in their PRIME workflows.

Cyber Security Assessment (Complete) – With the assistance of a contracted vendor, a cyber security assessment at Transit Police was conducted in 2023. Detailed findings were provided to the IT Section and added into the IT Risk Registry for ongoing monitoring. Prioritized findings were further included as part of the 2024 IT and Business project prioritization exercise, with 2024 Project Roadmaps now established that will guide further work to be undertaken. This process will ensure Transit Police’s cyber security practices remain more than sufficient to meet ever evolving risks.

Digital Evidence Management (Complete) – Transit Police’s DEMS Implementation Team worked with the Provincial implementation group throughout 2022 and 2023 on the DEMS project. Together, the group worked through a number of joint solution



items that were built into the final product, benefitting all police agencies once they onboard to the DEMS.

Full implementation of DEMS within Transit Police occurred between Q4 2022 and Q2 2023, successfully deployed DEMS out to all Transit Police Officers. This consisted of a two-part training program: the first half was focused on the foundations of naming conventions and the second half was on the application of the DEMS product and its associated tools. A significant effort was made to ensure that every type of evidence, associated evidence and investigative document created for a police file has a designated official place in either the DEMS or the Records Management System (RMS) repository, with specific naming conventions.



The last two quarters of 2023 were focused on the close out of the project and laying a robust governance and support model to ensure DEMS is used to its full capabilities and that further enhancements, maintenance, training and support are well established.

Intellibook Fingerprint Station (Complete) – An in-house Intellibook Fingerprint Station was purchased and set up at Transit Police headquarters to facilitate out of custody prints as well as the use of Intelliscreen for civilian prints. Initially established for accused persons who committed offences in Vancouver or Surrey, due to the success of the station, it is now being used to process in custody criminal prints from all jurisdictions in Metro Vancouver.

Issuance of Softphones (Complete) – Where authorized, softphones (software installed on a computer that allows an employee to call or answer calls via a headset) have been issued for designated ‘hybrid’ employees who have not previously been issued smart phones from Transit Police.

Record Management System (Complete) – PRIMECorp is upgrading the Record Management System (“RMS”). RMS version 8.1 [necessitates](#) a significant infrastructure change to the web based application and it comes with improvements in navigation and functionality. Testing of the application started in the summer of



2023. Full implementation, including training and rollout to all staff at Transit Police, was completed Q2 2024.

Road Safety Digital Processing (Complete) – Road Safety BC released Digital Roadside Forms so Officers can now submit 12-hour Suspension, 24-hour Prohibition, and Vehicle Impoundments using the Digital Forms tool. Additionally, Officers can use E-Ticketing for Liquor and Cannabis charges. Training and implementation of these digital tools was successfully completed in Q3/Q4 2023.

Two-Factor Authentication (Complete) – A project to establish multi-factor authentication was completed in Q2 2023. The solution is now installed for all computers connected to the network.

Virtual Meeting Facilitation (Complete) – All Transit Police employees designated as ‘hybrid’ workers (approved to split work hours between the office and remotely) have been provided with cameras for Zoom meetings.

In Progress

Remote Access to CPIC/CJIM (In Progress) – This active project will provide for secure access to the Canadian Police Information Centre (“CPIC”) and the Criminal Justice Information Management (“CJIM”) system on dedicated Transit Police desktops. Currently, Transit Police utilizes stand-alone RCMP terminals for this purpose. Early work on this project was underway in 2023 and continued in 2024. With the successful rollout of RMS 8.1 occurring in Q2 2024 (the identified first step), Transit Police is working with the RCMP on required approvals.

Ongoing Items

IT Project Roadmaps (Ongoing) – By the end of 2023, Transit Police had evaluated and prioritized important IT and Business Projects for 2024. The IT Roadmaps established priorities for 2024 and further work prioritizing projects in 2025-2026 was completed in Q1/Q2 2024. Updates to the roadmap will be made on a quarterly basis as new projected or adjusted timelines arise.

Strategic Objective 3.3: Demonstrate our continued commitment to hire, support and retain a diverse workforce

- Our recruitment efforts will support diversity, and highlight our diverse workforce and the unique nature of policing a multi-jurisdictional transit system.
- We will support our employees with Transit Police-specific training, a career map that provides for professional development, and diverse opportunities for growth and promotion.



Action 3.3.1: Update recruitment campaign messaging, images and distribution channels to ensure they support employee diversity.

Action 3.3.2: Provide all employees with a development plan and ongoing training. This should include cross training to expand each employee’s potential for future opportunities/promotions within the organization.

Action 3.3.3: Educate employees about the strategic plan, deployment model and best practices in transit policing.

Action 3.3.4: Establish an Equity, Diversity and Inclusion (EDI) Strategy.

Action 3.3.5: Deliver a comprehensive employee support program to maintain both mental and physical wellness.

ACTION ITEM UPDATES

Completed Items

Brand Discovery/Strategy (In Progress) – In order to maintain competitiveness in the recruitment of police recruits, experienced officers and civilian professionals, as well as strengthen current retention efforts, a branding firm that specializes in Canadian police agencies was engaged in early 2024. Interviews with employees and Police Board members, as well as reviews of external and internal facing branding, were conducted in Q2 2024. A recommendations report will be delivered to Transit Police in Q3 2024 with a list of arising strategies by year-end 2024.

Citizenship Ceremony (Complete) - Transit Police in collaboration with TransLink EDI team and Immigration, Refugees and Citizenship Canada (“IRCC”) hosted a citizenship swearing in ceremony in March 2024. Twenty-five people were officiated as Canadian Citizens by the IRCC. This hosted event was an opportunity to support the citizenship process and celebrate with Canada’s newest citizens. It was brought forward as an important opportunity, recognizing that many Transit Police and TransLink enterprise employees have previously received their citizenship at similar ceremonies.



Community Safety Officer Recruitment

(Complete): Recruitment of the first 20 Community Safety Officers occurred in 2023. In addition to hosting regular information sessions at Transit Police HQ (8 sessions were held in 2023 for both recruit constables and CSOs; one session was specific to CSO applicants), numerous events were attended by the Transit Police recruitment team,

including the Mega Job Fair hosted by the Progressive Intercultural Community Services (PICS) Society, which provides support to immigrants, refugees, women and seniors, and the Caribbean Festival hosted by the Trinidad and Tobago Cultural Society of BC.

The first twenty CSOs represent gender diversity and four diverse ethnicities. At the time of hire the CSOs self-reported their genders and ethnicities as the following: Male (75%) and Female (25%); Asian (14%), Caucasian (48%), South Asian (33%) and Other (5%). The Other demographic category consists of non-identified/undisclosed ethnicity and mixed ethnicity.

In April 2024, the third class of Community Safety Officers were sworn in and began training. Graduation of this class is anticipated at the end of September 2024, which will bring the total strength of CSOs up to the anticipated 24.

EDI Policy (Complete) – A TSML EDI policy was approved and distributed to all Transit Police employees in Q3 2022. It incorporates the TransLink proposed enterprise wide EDI framework and policy. The TSML policy contains some slight adaptations to take into account the policing mandate and consideration of new provincial policing standards on unbiased policing that come into effect in 2023.

EDI Survey (Complete) – Discussions were held with TransLink’s EDI Section to utilize an identified survey tool to determine benchmark metrics related to diversity and inclusion within Transit Police’s workforce. Subsequent to the Employee Pulse Check results being reviewed in Q3 2022, it was decided that the EDI questions should instead be blended into the 2023 Employee Morale Survey, to prevent survey fatigue and promote a higher employee participation rate. This survey was distributed to all



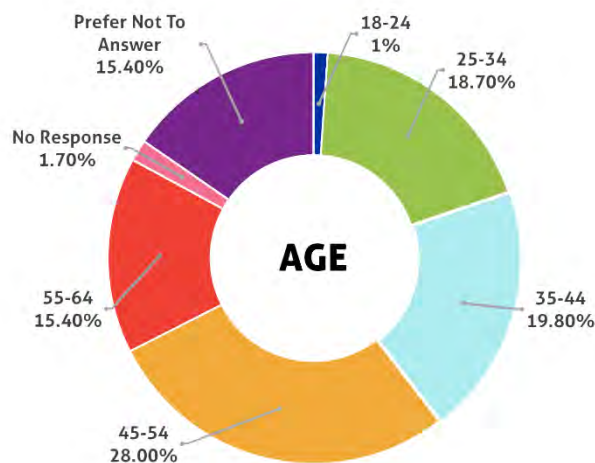
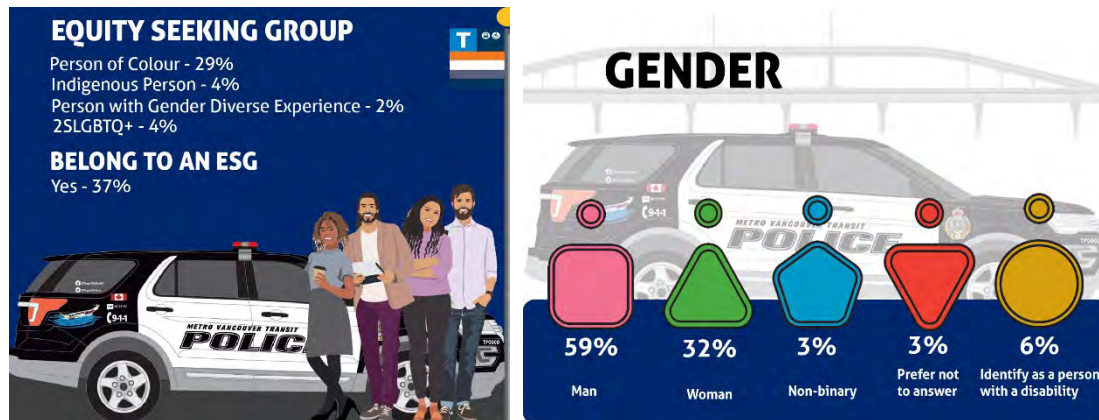
Community Safety Officers

Full time hours, benefits and pension.

transitpolice.ca/cso



employees in June 2023. Some of the newly benchmarked Transit Police diversity stats are included below³:



EDI Training (Complete) – A new EDI familiarization training course has been developed by TransLink. Course content, which consists of four 15-minute course modules, was uploaded to CPKN and completed by all Transit Police employees, both sworn and civilian, as part of scheduled cycle training in Q4 2022.

Employee Family Assistance Program (Completed) – In Q2 2022, Transit Police launched a new online platform to employees called ‘Platform Pathfinder,’ which is administered by Homewood Health. Platform Pathfinder offers a number of easy-to-access employee wellness tools, such as a Pulse Check that assesses an individual’s wellbeing upon logging in, a customized dashboard that helps guide each employee to the resources they most require and a live chat function with counsellors. [In Q1 2024,](#)

³ The Employee Morale Survey from where this information was collected had a 61% response rate.



a benefits brochure was created specifically for family members of newly hired employees. The brochure describes all the extended benefit entitlements and wellness supports available to the employee and their family.

Exempt Positions Review (Complete) – Led by a firm contracted by TransLink, in 2023, Human Resources began working on a review of how exempt positions are evaluated at each level. The scope of the review was across the TransLink enterprise, with approximately 30 positions at Transit Police included. Work was completed in Q2 2024 and individual letters detailing the changes and how they applied to each exempt employee were issued in July 2024. The revised total benefits package also included the addition of new “We Care Days” (five days as approved by the Manager) for the following purposes only: Indigenous relations and reconciliation, caregiving for emergent situations, faith, culture, volunteering and charity work.

Gender Neutral Washroom (Complete) – As part of the renovation completed in 2022 at Transit Police headquarters, there are now expanded locker spaces for self-identified female Officers and the public facing lobby also includes a gender neutral washroom.

Psychological Health and Safety Management System (Complete/Implemented) – In January 2022, a new TSML policy, titled Psychological Health and Safety Management System (“PHSMS”), was issued to employees. The policy details how Transit Police actively works to prevent harm to its employees through the mitigation of physical and psychological risks. In addition to the Critical Incident Stress Management Team, Transit Police provides support through education/training opportunities and access to the Employee Family Assistance Program and other wellness and mental health services. Across the TransLink enterprise, several new enterprise PHSMS representatives have joined the team and are actively engaged with Transit Police on new and expanded approaches to supporting the PHSMS.

Self-Funded Leave Program (Complete) – To support employee wellness and work/life balance, the new self-funded leave program was introduced for all employees in Q2 2022. The program allows employees, with their supervisor’s permission, to establish 20% deductions from their pay cheque into a leave bank. The leave bank would allow employees to schedule paid leaves of absences for up to one year, once sufficient deductions have accrued into the bank.

Workplace Accessibility Policy (Complete) – In Q2 2024, a TSML policy on workplace accessibility was approved. For background, on September 1, 2023, regulations enforcing the Accessible British Columbia Act came into force that compels public



sector organizations, including TransLink, to meet three requirements to make their operations more inclusive, in particular for persons with disabilities. Municipal police agencies are also included in the list of organizations required to implement the standards, while RCMP detachments are captured under existing federal accessibility legislation. Designated Policing Units, such as Transit Police, are not included; however, as a subsidiary of TransLink, TSML has operated under the belief it is captured. The new TSML workplace accessibility policy is aligned with the accessibility policy of TransLink, meeting the provincial requirements under the Accessible BC Act.

In Progress Items

Updated Recruitment Campaign (In Progress) – Both print and digital ads are due for a refresh. This includes updated banners and event materials, photos and video. For 2023, Communications requested an increase in funding to assist with this refresh, which was subsequently approved. Updated materials were ordered and received in Q2 2023. TransLink Marketing has assisted in this process with on-system advertising, such as Community Safety Officer ads that are now displayed on Platform LCD Screens.

Over 2023, there has been the greater promotion of civilian hiring opportunities on LinkedIn Facebook and Twitter. Of particular emphasis has been hiring in the Operations Communication Centre (“OCC”). Recruiting noted a significant uptick in OCC applications received after job postings began to be regularly integrated into the monthly content.

As part of the Brand Discovery/Refresh project underway in Q1/Q2 2024, consultation sessions were held with the Recruitment and Human Resources team to discuss overall recruitment and retention efforts. Developing a recruiting campaign based on Transit Police’s unique selling points was one of the long-term projects identified in the Brand Discovery process.

Ongoing Items



BC Law Enforcement Diversity Network (Ongoing) – Metro Vancouver Transit Police have hosted and continue to participate in the BC Law Enforcement Diversity Network (“BCLEDN”). In February 2024, the BCLEDN hosted a forum titled ‘Being Anti-Racist in Public Safety.’ Transit Police had ten officers in attendance. The event featured deeply impactful shared stories that illustrated how individual, institutional, and systemic racism can shape the lived experiences of colleagues, and how to shift thinking and practices towards being anti-racist.

In June 2024, new Neurodiverse/Autistic Decals developed by BCLEDN and the BC Association of Chiefs of Police were received. Events to promote the decal and hand them out to transit passengers were planned for Q3 2024. The decal project aims to improve interactions between police officers and neurodiverse/autistic individuals by using decals to signal the presence of such individuals. When displayed on houses or vehicles, decals prompt police to adapt their approach, expectations, and communication styles to accommodate the unique needs and sensitivities of neurodiverse/autistic individuals. The decal promotes safety and reassurance that individuals are likely to receive appropriate and empathetic responses from first responders.



Critical Incident Stress Management (Ongoing) – Transit Police has established a new Accredited Facility Dog Program. The facility dog and handler will provide support to Transit Police employees, in particular following critical incidents, as well as aid in supporting victims, witnesses and family members affected by crime and other traumatic incidents. With training underway for the dog/handler in Q4 2022 and roll out in 2023.

In 2023, the first CISM training since COVID was delivered and the CISM Team increased from 11 to 22 members (both civilian professionals and sworn officers), with 20 members active at year-end. The CISM Team conducted 74 defusing sessions in 2023 (compared to 55 in 2022), reaching a combined 168 police officers and 55 civilian professionals. This excludes Peer-to-Peer support also done by the CISM Team.

In 2024, the CISM team continued to expand and currently has 24 members.

In-Person Information Sessions (Ongoing) – Beginning June 2022, the Recruiting Unit began holding in-person recruitment info sessions at Sapperton. This is to engage



directly with potential police recruit applicants, give them details about the application and training process and answer any questions. The first session was a success and included nine guest speakers from a range of different Transit Police units including K9, media, GIU, CET, recruiting. A total of nine info sessions were held throughout 2023 [with three sessions in Q1/Q2 2024](#), which were well attended by diverse groups of interested applicants.

Monthly Employee Newsletters (Ongoing) – Transit Police has an employee newsletter issued monthly (the Informer), which features a section dedicated to discussing topics of equity, diversity and inclusion. Past topics that have been covered are inclusive language guidelines, 2SLGBTQ+, gender identity and gender expression, the importance of not using dead names, [information on different cultural holidays and the use of pronouns in emails](#).

Operations Communications Centre (“OCC”) Recruitment (Ongoing) – To complement ongoing recruitment efforts for Officers, in 2022, OCC representatives began to also attend community events to engage with the public and speak about career opportunities in the Transit Police communications centre. An OCC recruitment rack card was created, similar to the Police Officer recruitment brochure. [With the addition of a new in-house training program in 2023, Transit Police welcomed their first in-house graduate in Q2 2024 with additional operators in training/mentoring. This program allows for a broader pool of potential hires.](#)



Physical Wellness Commitment (Ongoing) – Following the relaxation of health and safety restrictions that had been brought in due to the COVID-19 pandemic, corporate gyms were re-opened for use by all Transit Police employees in mid-January 2022. Throughout the pandemic, public health orders permitting, Transit Police has maintained high standards of cleaning, physical distancing and occupancy limits in order to allow its Officers continued access to these facilities.

Sauder School of Business Leadership Program (Ongoing) – Developed by TransLink for both internal and operating company leaders, the first cohort of Transit Police Sergeants and select civilian employees in leadership positions participated in the enterprise Leadership Program during Q2 2022. The program is an immersive learning



experience that is focused on foundational leadership skills, engaging in company-specific Peer Learning Groups to help with real-world applications, and undertaking company-led learning around specific topics such as Equity, Diversity and Inclusion (“EDI”) and Psychological Health & Safety. Additional leaders at the Inspector and Senior Manager level completed the training in Q4 2022. [This program continued in 2024, with two Transit Police employees, one sworn member and one civilian professional, completing the leadership training alongside their transit enterprise peers over Q1/Q2.](#)

Strategic Plan Presentations (Ongoing) – In Q1 2022, special presentations were hosted by Strategic Services with sworn/civilian sections to review the 2022-2026 Strategic Plan, discuss the reasons behind newly identified priorities and answer questions. Additional presentations were held in Q4 2022, Q2 2023 and Q4 2024 covering several Strat Plan topics, including provincial approval for the establishment of Community Safety Officers, employee



recognition programs and the safety ad campaign currently being rolled out on the transit system. [Based on two concurrent reviews that were underway in Q1/Q2 2024, one focused on efficiencies and one focused on brand, it is anticipated that messaging will be refreshed as part of new staff orientations and in-person briefing updates.](#)

Use of Inclusive Language (Ongoing) – During scheduled updates to employer/employee policies in Q1 2022, Transit Police took the opportunity to ensure that gender neutral pronouns were used throughout, making updates to each policy where required. The Police Officer Recruit application form was similarly updated and now includes gender neutral pronouns.

Strategic Objective 3.4: Continue to anticipate and meet changing public safety expectations

- We will work with TransLink and the Province to ensure that the right types of specialized resources and training are available to meet public expectations for transit safety.

Action 3.4.1: Explore the advantages of tiered policing through the introduction of a Community Safety Officer Program.



Action 3.4.2: Explore expanded use of Community Policing Centres to support public safety initiatives.

Action 3.4.3: Provide employees with education to serve diverse transit users (examples: neurodiversity, disability, mental health, race, cultural and gender diversity and other diverse communities) and build this into a regular rotation of training.

ACTION ITEM UPDATES

Community Safety Officers (In Progress) – In Q4 2022, TSML received approval from the Provincial Government to establish a Community Safety Officer (“CSO”) program. CSOs will supplement regular Police Officers by taking on a range of proposed duties, including providing enhanced peace officer visibility at the major transit hubs, guarding crime scenes, tagging property, fare enforcement and engaging with passengers. The training curriculum framework was completed and submitted to the Ministry of Public Safety and Solicitor General. Further, an implementation plan was developed and a working group put in place. The intended results of the program are to positively impact perceptions of safety on transit and free up regular Police Officer resources to focus on responding to calls for service and conducting investigative follow-up.

By November 2023, the first ten CSOs had been fully trained and deployed alongside Patrol Officers out on the transit system. At the same time, the second class of ten CSOs began their training and were deployed by the end of Q1 2024. [A third class of CSOs started in spring 2024 and will be fully deployed by October 2024, bringing the total complement of CSOs up to 24.](#)

The 20-week CSO training program includes a wide variety of classroom, online and field training. Examples of course modules scheduled over the first 12-weeks include: Trauma Informed Practice, Indigenous and Truth and Reconciliation Awareness, BC Fair and Impartial Policing, Cultural



In recognition of International Women’s Day, March 8th, the women pioneers of the CSO program were interviewed for a [Transit Police blog posting](#) that detailed their past work experiences, the decisions that led them to apply to Transit Police, and their advice to other women considering a career in law enforcement.



Awareness and Humility, EDI (TransLink developed training modules) as well as specialized training for dealing with diverse customers on the transit system such as Guide Dog Handler Rights and Autism Spectrum Disorder.

Guest speakers were scheduled throughout the Community Safety Officer Training process, to provide firsthand accounts of lived experiences, including citizen/police interactions. This includes Indigenous Elder presentations on the 60s scoop and residential schools and presentations from a mental health panel regarding crisis de-escalation considerations and best practices.

Community Policing Centre Program (Ongoing) – Early planning is underway for the expansion of Community Policing Centre (“CPC”) operations into the East Division, building on the success of the Waterfront CPC program in Community Service Areas 1 and 2 – Downtown/North Vancouver. Expansion of this successful program was contingent on the hiring of a civilian CPC program coordinator.

In Q4 2022, Transit Police received funding approval for a CPC volunteer coordinator to be hired in 2023. By Q4 2023, the position was successfully filled and the new CPC volunteer coordinator is now working out the Waterfront Community Policing Centre office full time.

Indigenous Learning (Complete) – In 2024 Q2, there were seven one-day Experiential Indigenous Learning sessions held in partnership with the Kwantlen First Nation. This important and impactful training was taken by a combination of 209 Transit Police Officers, senior leaders, civilian professionals and Police Board members.



Gender Based Analysis Plus (GBA+) Training (Complete) – In 2022, a number of new civilian and sworn staff in certain positions were identified to take GBA+ training, augmenting the 76 who took this training as an action of the Strengthening Indigenous Peoples and Good Governance report. This training helps position the



Transit Police for the expectations arising from the new community engagement and unbiased policing standards in 2023.

Rotation of Regular Training – Courses provided in 2022-2024, as part of the regular rotation of training for employees, included:

- Trauma-Informed Practice Foundations training: This training is for all Transit Police Officers (as well as the CSOs). This training supports the new BC Provincial Policing Standards on Unbiased Policing and its expectation that all employees provide services in a culturally safe, responsive, and trauma-informed manner.
- Fair and Impartial Policing Train the Trainer: In anticipation of the new BC Provincial Policing Standards on Fair and Impartial Policing going into effect, five Transit Police officers participated in this Train the Trainer session. The training was organized by the Province and held over three days at the Justice Institute of British Columbia. The five officers will now serve as instructors for Transit Police employees in the coming months.
- New Amendments to the Criminal Code and the Controlled Drug and Substances Act: On November 17, 2022, the Federal Government implemented amendments to the *Criminal Code* and the *Controlled Drug and Substances Act* (“CDSA”). Training was provided to Transit Police officers regarding the new CDSA provisions in effect and Transit Police policy/protocols, and the need to consider alternative measures prior to laying or proceeding with charges under s. 4(1) of the CDSA.
- Cultural Awareness and Humility: increases knowledge, enhances self-awareness and strengthens the skills of police who work both directly and indirectly with different cultures;
- 2SLGBTQ+ training: provides an overview of the history of 2SLGBTQ+ rights in Canada
- Autism Awareness Training: outlines some of the indicators that a first responder can recognize as indicative to an individual with autism, as well as some strategies and recommendations that may help first responders adapt or modify their approach to better support the individual with ASD in an emergency situation.

Elder Abuse Webinar – In June 2022, the RCMP “E” Division - Community Policing Services hosted a 2 ½ hour webinar that served to increase Officers’ awareness of applicable law related to elder abuse response. With BC’s senior population increasing, and rates of crime involving elder victims similarly on the rise, the webinar was very topical for Transit Police Officers who may encounter elders who have been victimized.



OCC Training (in progress) – Given increasing competition for trained communication centre operators in the region, Transit Police has developed internal training that allows those with little to no experience in police call taking to apply and then receive all of the required training in-house. The training was developed in preparation for a Transit Police Call Taker recruitment campaign that launched in the summer 2023.

The training schedule includes standardized training, testing and documentation, with new hires undertaking initial classroom instruction before being paired with a mentor who provides continuous instruction and support while the call taker further learns on the job.

Four Casual Trainees were hired for the OCC and classroom training began in October 2023. By November, they were paired with OCC mentors for on-the-job instruction, followed by “Info” Operator classroom training in December. “Dispatch” classroom training for the first class occurred in Q1/Q2 2024. One trainee graduated in Q2 2024 while the others remain in mentoring.

Strategic Objective 3.5: Promote open communication and supportive leadership

- Transit Police is committed to a respectful and inclusive workplace, with open communication between employees and supervisors, where employees at every level can bring forward proposals for new strategies.
- Supervisors will be supported with ongoing professional development and mentorship. Future supervisors will be identified through a robust promotional process that recognizes each leader’s strengths and areas for development

Action 3.5.1: Provide frequent opportunities for employees to provide open feedback on a range of topics, including respectful workplace and employee morale, and to suggest improvements in areas such as policies, equipment and training.

Action 3.5.2: Support approved initiatives by establishing a project plan and metrics for success, prior to launch.

ACTION ITEM UPDATES

Employee Pulse Check – Pilot (Complete) – A new, short format, Employee Pulse Check survey was established for 2022. This shorter survey complements the longer Employee Morale Surveys that occurs every two years and ensures that Transit Police is collecting information on levels of employee morale on an annual basis. The Employee Pulse Check was distributed to all Transit Police employees in June 2022. The survey was completed by 62% of employees at Transit Police.



In June 2023, the Employee Morale Survey was distributed to Transit Police employees, which had a completion rate of 61%. While this percentage remains high, a reduction in participation rates over 2022 and 2023 (the 2021 participation rate was 77%) may indicate some survey fatigue as Transit Police has migrated from semi-annual to annual surveys.

Resulting from the Employee Morale Survey, a Morale Survey Action plan was developed by the Transit Police Senior Leadership team, with over 50 recommendations encompassing areas of potential improvement such as with respect to training, leadership and communications. Implementation of the plan will continue to be reported on at the Police Board's Human Resources Committee and quarterly to all Transit Police personnel.

Sworn Officer Survey (Complete) – In September 2022, a survey directed to all Officers was initiated by Operations, allowing Officers to provide their opinions on a range of topics including interest in secondment opportunities, specialized units and alternate shift patterns. 76.7% of Officers completed the survey. Overall, the findings reinforced existing shift patterns (unique to the industry as employees typically work consistent day or night shifts, not both) and it also allowed Officers to provide insights into areas of potential improvement with respect to recruitment, retention and employee growth and development.

Ask the Chief (Ongoing) – The 'Ask the Chief' function on the Transit Police employee portal, "Cufflink", allows employees to submit anonymous questions on all manner of work related topics and receive open feedback from the Chief Officer. The function saw an increase in usage in 2022, likely due to the detailed responses provided to past questions and the expeditious manner in which each question is responded to. The Chief Officer's responses are visible to all employees of Transit Police, addressing shared issues or concerns for all. In 2022, a total of 46 questions were posted and responded to, an increase of 130% when compared to the 20 questions brought forward in 2021.

For 2023, a total of 21 Ask the Chief questions were received, which is consistent with 2021 but lower than the previous year. *Over Q1/Q2 2024, only two inquiries were received, which may be indicative of significant employee feedback being provided by other means over that time period, with focus groups held as part of the efficiency and brand discovery reviews.*

Respectful Workplace Training (Ongoing) – Transit Police provided Respectful Workplace training for all employees (sworn & civilian). This half-day training session



was customized and delivered by Phil Eastwood from the Fiore Group. Sworn employees completed the training in February and March 2022, while civilian employees completed the training in May. The training was very well received, with positive feedback conveyed by participants. In fall 2024, respectful workplace training is being delivered to current sworn supervisors. The respectful workplace policy underwent a thorough review in 2023 and the revised policy was issued to personnel in Q1 2024.



The third class of Community Safety Officers was sworn in during April 2024 and began their 20 weeks of training. Their graduation will bring the total complement of CSOs up to full strength.



CONCLUSION

Throughout Q1/Q2 2024, Transit Police made important progress against the 11 Plan Objectives. With a third class of CSOs now hired, the full complement of 24 CSOs will soon be trained and deployed on the transit system, a significant milestone. Implementation of the Indigenous experiential learning met a key commitment under the BC Provincial Policing Standards on unbiased policing. Continued progress in each of the identified priority areas will further support Transit Police's core purpose of 'Safety for all transit users in Metro Vancouver'. The next Strategic Plan update report (2024 year-end report) will be submitted in February 2025.

